

~~SECRET~~ SENSITIVE

## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:

Robert M. Gates, DDI  
Room 7E44 Hqs.

EXTENSION

NO.

DDI 3958/82

DATE

13 May 1982

TO: (Officer designation, room number, and building)

DATE

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COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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Room 7E12 Hqs.

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DDI-3958/82

EXCOM 82-7016/1

13 MAY 1982

MEMORANDUM FOR: John N. McMahon  
Executive Director

FROM : Robert M. Gates  
Deputy Director for Intelligence

SUBJECT : Clandestine Technical Collection (CTC) Panel ☐ 25X1

REFERENCE : EXCOM 82-7016, Dated 11 May 1982 ☐ 25X1

1. I also question, as did the DDS&T in the reference, the need for continuing the CTC Panel. The Panel is not carrying out its responsibility, through no fault of its own, to coordinate and review all initial clandestine technical collection programs. This is due not only to the sensitivity of a number of the programs but also to the fact that the Panel is composed of relatively junior officers. Further, I see a degree of overlap between this Panel and the PCP Panel which is not warranted.

2. Given its limited scope and its overlap with the PCP Panel I propose that the CTC Panel be disbanded. There is, however, a need for a senior interdirectorate body to review all proposed clandestine technical collection programs on the basis of identified need, technical feasibility, and operational practicality as well as to conduct periodic reviews of existing programs. Consequently, I recommend that the current PCP Panel be redirected, renamed, and restaffed to undertake oversight over all clandestine technical collection programs whether they be in support of a PCP or not.

3. Such a panel could be called the Technical Collection Review Panel and consist of the Associate Deputy Directors from the DI, DO, and DS&T. I would propose that the ADDI chair the Panel for the same reason he currently chairs the PCP Panel i.e., the organization with the requirement should lead in the review and evaluation of collection proposals and ongoing programs. In addition to its oversight over all Agency clandestine technical

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DDI-3958/82

SUBJECT: Clandestine Technical Collection (CTC) Panel

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collection programs it should also be the Agency's mechanism for coordinating other agencies' clandestine technical collection efforts. The panel should periodically report its findings to EXCOM and make recommendations on new proposals to the DCI.

4. This memorandum is classified SECRET in its entirety.

Robert M. Gates

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Attachment:

EXCOM 82-7016

SECRET

SUBJECT: Clandestine Technical Collection (CTC) Panel ☐

25X1

Distribution:

- #1 - Executive Director w/att
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DDI/CRES ☐ (12 May 1982)

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**Page Denied**

DDI

EXCOM 82-7016  
11 May 1982

*Handwritten signature/initials*

MEMORANDUM FOR: Executive Committee Members

FROM: EA/ExDir

SUBJECT: Clandestine Technical Collection Panel Semiannual Report

Attached is the Clandestine Technical Collection Panel Semiannual Report and a suggestion from Les Dirks. Please provide me any comments you have on the latter and the Report's recommendations on Page 3 by 21 May.

Thanks,



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Attachments:  
As stated

cc: Comptroller  
IG



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Distribution:

- 1 - DDA
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- 1 - EXCOM Subject (PCP/CTC)

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82-1253

**ROUTING AND RECORD SHEET**

SUBJECT: (Optional)

CTC Panel Semiannual Report

FROM:

Chairman

EXTENSION

NO.

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CTC Panel  
6E60 Hqs.

DATE

13 April 1982

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TO: (Officer designation, room number, and building)

DATE

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COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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Attached is the semiannual report of the Clandestine Technical Collection (CTC) Panel. The Panel believes that an oral report to the EXCOM is unnecessary. The major activity of the Panel since October 1981 has been the continued management of

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FORM  
1-79**610** USE PREVIOUS  
EDITIONS**SECRET**

DATE: 3 MAY 1983



Office of the DD/S&T

Executive Registry

12-253

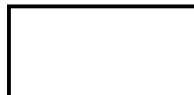
TO: Executive Director

SUBJECT: Proposed addition to CTC  
Panel Semiannual Report  
Routing Sheet

REMARKS:

John,

In reading the CTC Panel Report I question the need for continuing the Panel. The projects that the Panel reviews appear to be of lesser significance. The compartmented programs that we have (and which the Panel doesn't review) already enjoy top level scrutiny. One area in which the Panel could continue to provide a valuable service is coordinating clandestine technical collection with other agencies.



Les

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DDS&T-1759-82  
13 April 1982

MEMORANDUM FOR: Executive Director

FROM:

[REDACTED]  
Chairman, Clandestine Technical Collection Panel

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SUBJECT: CTC Panel Semiannual Report

REFERENCES:

- A. Memo for D/NFAC, DDO, DDS&T from DDCI, dated 4 Oct 1979, Subject: Management of Selected Clandestine Technical Collection Operations, ER 79-8477
- B. Memo for DDCI, D/NFAC, DDO, DDS&T, DDA, Comptroller, Inspector General from D/Office of Policy and Planning, dated 16 Oct 1981, Subject: Minutes of Executive Committee Meeting, 5 October 1981, EXCOM 81-9055
- C. Memo for DDA, D/NFAC, DDO, DDS&T, Comptroller, Inspector General from DDCI, dated 31 Oct 1981, Subject: Clandestine Technical Collection Panel, ER 81-9055/2

1. The Clandestine Technical Collection (CTC) Panel was established in October 1979 and given the responsibility for coordinating and reviewing initial clandestine technical collection proposals. The Panel was also charged with the responsibility for monitoring this Agency's total involvement with other intelligence agencies' clandestine technical collection activities (Reference A). [REDACTED]

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2. The Panel last reported to the EXCOM 5 October 1981. That report consisted of briefings [REDACTED] (Reference B). As a result of that EXCOM meeting, the DDCI instructed the Panel to report to the EXCOM semiannually beginning in April 1982 (Reference C). This memorandum is intended to serve as that report or, at the EXCOM's direction, serve as background information prior to an oral presentation by the Panel. [REDACTED]

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SUBJECT: CTC Panel Semiannual Report

3. Reference C specified three actions. The first was to include a member of the Planning Staff, EXDIR as an observer. [ ] now serves in that role. The second action was for the Panel to report to the EXCOM semiannually. The last action was for the Comptroller to identify to the CTC Panel projects [ ] criteria which, in his judgment, have the potential to exceed this threshold in out-year costs and otherwise meet the coordination and political sensitivity criteria. I met with the Comptroller on 3 February 1982 to discuss this matter. No projects were identified. [ ]

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5. New Activities:

Soviet Armor - The Panel was briefed by the DDI and OTS on 9 February 1982. The briefing detailed the intelligence need and the technical solution. The briefing was similar to ones presented as justification for reserve release funds. The Panel noted the need for thorough testing of the proposed drilling equipment and training of the asset in the use of the equipment. [ ]

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BW/CW - The Panel and an OTS representative were briefed by DDI representatives on 8 March 1982. The purpose of the briefing was to provide background for the Panel in several areas of BW/CW activities including military doctrine, organization, current activity and the future threat. [ ]

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SUBJECT: CTC Panel Semiannual Report

6. The Panel is not reviewing certain of the Agency's compartmented, technical collection programs. These programs, because of their sensitive nature, already receive close scrutiny by senior Agency management. Accordingly, supplementary Panel review does not appear to be necessary at this time. ☐

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7. The Panel makes the following recommendations: ☐

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-- This memorandum should constitute the Panel's semiannual report.

-- No additional CTC Panel charter changes are warranted at this time.

-- The Panel should continue to be the Agency mechanism for coordinating other agencies' clandestine technical collection efforts.

-- The Panel should continue to monitor ☐  
It may be appropriate to recommend a specific office contact if the project continues at a higher level of activity.

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EXCOM-125-79

Executive Registry

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4 OCT 1979

NFAC # 5329-79

MEMORANDUM FOR: Director, National Foreign Assessment Center  
 Deputy Director for Operations  
 Deputy Director for Science and Technology

FROM : Deputy Director of Central Intelligence

SUBJECT : Management of Selected Clandestine Technical  
 Collection Operations ☐

All proposed clandestine technical collection projects that (a) have an estimated total cost ☐ (b) require significant coordination of operational and technical resources, or (c) involve a high level of political sensitivity will be subject to the following management procedures:

1. The Clandestine Technical Collection Panel will be composed of one officer from each of the three involved directorates (DDS&T, DDO, and NFAC). Chairmanship of the panel will rotate between directorates on a yearly basis, with NFAC in FY 1980, DDO in FY 1981, DDS&T in FY 1982, etc. This Panel will be responsible for coordinating and reviewing the initial clandestine technical collection proposal. The proposal will include a thorough examination of the intelligence requirement, a preliminary mission plan outline, estimated costs, a review of possible political sensitivities that could require external approvals or concurrences, and a management plan. ☐

2. Lead responsibility for the clandestine technical collection project will be assigned to one of the Deputy Directors by the Deputy Director of Central Intelligence. Responsibility may pass from one Deputy Director to another as the program progresses. In some instances, an interdirectorate project team will be formed. In these cases, the duties of the project manager will be a full-time responsibility. The project manager will be responsible for coordinating all aspects of the project from the development and testing of the required equipment through the deployment of the collection system. His responsibilities will include budget preparation and use of allocated funds. The project manager will not normally be subordinate to all steps of the established chain of command in his directorate. The Deputy Director in charge of the project will instead establish a project-related command line that will strengthen the role of the project manager and enhance the coordination process. When necessary, Deputy Directors from other involved directorates will assign officers to work under the direction of the project manager.

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These officers will work through the normal command channels in their directorate. The Deputy Director in charge is encouraged to collocate the officers concerned with the operation to facilitate the management process. ☐

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3. The Executive Committee will review such clandestine technical collection projects on a quarterly basis. (For these purposes, the Executive Committee will consist of the Chairman, Vice Chairman, the DDO, D/NFAC, DDS&T, and the Comptroller.) Projects which are being proposed or are approaching significant milestones will be included by the responsible Deputy Director in this regular review process. ☐

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4. Each directorate (DDO, DDS&T, and NFAC) will be responsible for maintaining a data base concerning clandestine technical collection activities including an up-to-date listing of personnel having relevant operational, technical, or analytical experience. The DDO and DDS&T will approve access to relevant methodological information (without operational details) as appropriate to managers of related projects. The Clandestine Technical Collection Panel will be responsible for ensuring that the accumulated interdirectorate experience in clandestine technical collection operations is made available to project managers in the planning of new programs and may recommend access to specific files. ☐

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5. The Clandestine Technical Collection Panel also is responsible for monitoring this Agency's total involvement with other intelligence agencies' clandestine technical collection activities. In this regard, they will advise the DDO in carrying out his responsibility to coordinate the operational aspects of such projects. The CTC panel, with DDO concurrence, will prepare quarterly summaries of CIA involvement in such projects for review by the Executive Committee. ☐

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☐  
Frank C. Carlucci

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DD/S&T# 4760-81

*Chairman,  
CTCP  
Rm. 6E45*

EXCOM 81-9055  
16 October 1981

MEMORANDUM FOR: Deputy Director of Central Intelligence  
Director, National Foreign Assessment Center  
Deputy Director for Operations  
Deputy Director for Science and Technology  
Deputy Director for Administration  
Comptroller  
Inspector General

FROM : Robert M. Gates  
Director, Office of Policy and Planning

SUBJECT : Minutes of Executive Committee Meeting, 5 October 1981

1. The Executive Committee met on 5 October 1981 to hear the quarterly report of the Clandestine Technical Collection Panel. The meeting was chaired by Admiral Inman; with the following members in attendance: John Stein (DDO); Les Dirks (DDS&T); Evan Hineman (AD/NFAC); William Hart (ADDA); Maury Lipton (Comptroller); Charles Briggs (IG); and Robert Gates (D/OPP). Making the presentation were: [redacted] (DDO), Chairman of CTC Panel; [redacted] DDS&T representative; and [redacted] NFAC representative. [redacted] attended for the Planning Staff.

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2. Admiral Inman opened the session by noting that he had authorized the DDA and IG participation in the meeting. He immediately thereafter turned the meeting over to the CTC Panel Chairman who introduced the panel members and the agenda.

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DDO - Noted that this Project is based on a very sound operational mechanism and that his assets see no difficulty in its continued use.

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- A STIC analysis which revalidated the need for the data and defined and prioritized potential targets.
- D/O access feasibility study now underway.
- Need for a total program review when the access study is completed.

Comments by the members were as follows:

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IG - Inquired into the status of intelligence on this target from other sources. Mr. Hineman noted that there was a nominal flow of data from overt sources but this ceased, apparently when a military application was conceived.

DDO - Noted that emplacement of the sensor might require the use of a target country national. This would necessitate high confidence in the technology, tamper proofing, and possibly other precautions.

Admiral Inman noted his familiarity with this project from his tenure at DIA. He requested that CIA continue to monitor the technology effort and complete the operational feasibility study so that overall program decisions can be made jointly with the USAF and DIA.

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5. In the final segment of the session [ ] reviewed the current charter for the CTC panel. He recommended that the panel be continued with the following changes to details of the charter in order to obtain earlier visibility of proposed projects:

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[ ]

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- provide ad hoc vice quarterly reports
- have a DDCI area referrant

The Committee members concurred in the recommendation to continue the panel but generally disagreed with eliminating the program cost threshold and elimination of periodic reporting. It was noted that the cost criteria is only one of three possible "triggers" and that the other two should provide suitable grounds for early access. Admiral Inman requested that the CTCP Chairman produce a memorandum providing for continuation of the panel, periodic reviews, and a program cost threshold. He suggested that the Comptroller could at an early stage identify projects of concern. [ ] then noted that per terms of the existing charter, [ ] of DDS&T becomes the panel's chairman for FY 1982.

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6. The meeting was adjourned by Admiral Inman.

[ ]

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Robert M. Gates

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DD/S&amp;T#

4969-81

ER 81-9055/2

31 October 1981

MEMORANDUM FOR: Deputy Director for Administration  
Director, National Foreign Assessment Center  
Deputy Director for Operations  
Deputy Director for Science and Technology  
Comptroller  
Inspector General

FROM: Deputy Director of Central Intelligence

SUBJECT: Clandestine Technical Collection Panel ☐ 25X1

REFERENCE: DDCI Memo dated 4 October 1979, Subject:  
Management of Selected Clandestine Technical  
Collection Operations

1. As a result of the 5 October 1981 EXCOM meeting I have decided to continue the Clandestine Technical Collection (CTC) Panel for the coordination of selected clandestine technical collection projects. ☐ 25X1

2. The following changes are made to the charter of the CTC Panel (reference):

a. A member of the Planning Staff, OPP will be included as an observer to the CTC Panel;

b. The CTC Panel will report to the Executive Committee semiannually beginning in April 1982. ☐ 25X1

3. The ☐ project threshold for CTC Panel review will be continued. In addition, the Comptroller should identify to the CTC Panel lesser efforts which, in his judgment, have the potential to exceed this threshold in out-year costs and otherwise meet the coordination and political sensitivity criteria for CTC Panel review. ☐ 25X1

☐  
B. R. INMAN  
Admiral, U.S. Navy



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